



MONTE RIO FIRE PROTECTION DISTRICT

P.O. Box 279 • Monte Rio, CA 95462 • (707) 865-2067

Fire Chief • Steve Baxman • www.monteriofire.org

NOTICE & AGENDA OF THE BOARD OF DIRECTORS REGULAR MEETING

Monday, April 21, 2025, 6:00 PM

Monte Rio Community Center ~ 20488 Hwy. 116, Monte Rio, CA

*Director Paul will be participating via Zoom, and her location is 595 Mira Vista,
Oakland, CA 94610*

This meeting will be held *in person* with the *option* of zoom.

Web URL: <https://us02web.zoom.us> Meeting ID: 861 5716 0629 Passcode: 726504

1. CALL TO ORDER
2. APPROVAL OF AGENDA (changes, additions, or deletions) (*Action Item*)
3. PUBLIC COMMENT ON ITEMS NOT AGENDIZED
*Any citizen wishing to speak to the Board on any item **not listed on the Agenda** may do so under public comment. All presentations made under public comment are normally restricted to three (3) minutes in length per meeting unless the Board Chair specifically authorizes additional time.*
4. APPROVAL OF MINUTES (*Action Item*)
 - a. March 17, 2025, Regular Meeting
 - b. March 24, 2025, Regular Meeting
5. CORRESPONDENCE.
6. NEW BUSINESS
7. OLD BUSINESS
 - a. Consolidation Ad Hoc Committee Report (*Discussion Item, possible Action Item*)
8. TREASURERS REPORT
9. CHIEF'S REPORT
10. PRESIDENT'S REPORT
11. DIRECTOR'S REPORT
12. SECRETARY/CLERK'S REPORT



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13. COUNSEL REPORT

14. ADJOURNMENT

Accessible Meeting Information

The Monte Rio Community Center meeting room is accessible to persons using wheelchairs and other assistive mobility device.

Please make your requests for documents in alternative format (large font or Braille) or additional accommodations such as sign language interpretation or real-time captioning to District Administrative Staff, Tiffanie Herring at (707) 823-1089 (Voice), call **711 for the free Telecommunications Relay Service**, or e-mail therring@goldridgefire.org.

Requesting accommodations at least 72 hours prior to the meeting will help to ensure availability.

At the discretion of the Board, all items appearing on this agenda, whether or not expressly listed for action, may be deliberated and may be subject to action by the Board.

CERTIFICATION OF POSTING

I certify that I posted a copy of the foregoing agenda at the regular meeting place of the Board of Directors of the Monte Rio Fire Protection District at least 72 hours in advance of the meeting of the Board of Directors. (Government Code Section 54954.2).

/s/ _____



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BOARD OF DIRECTORS MEETING MINUTES

Monday, March 17, 2025, 6:00 p.m.

Monte Rio Community Center – 20488 Hwy. 116, Monte Rio, CA 95462

1. **CALL TO ORDER** – The regular meeting of the Board of Directors of the Monte Rio Fire Protection District was called to order by President Dan Fein at 6:00PM. Roll Call of Directors: Dan Fein. President Fein announced that the regular board meeting will be postponed to Monday March 24th so that we have a quorum present.
2. **ADJOURNMENT** – He adjourned at 6:05PM. The next meeting will be held on Monday, March 24, 2025.

Minutes respectfully submitted by:

Tiffanie Herring



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BOARD OF DIRECTORS MEETING MINUTES

Monday, March 24, 2025, 6:00 p.m.

Monte Rio Community Center – 20488 Hwy. 116, Monte Rio, CA 95462

1. **CALL TO ORDER** – The regular meeting of the Board of Directors of the Monte Rio Fire Protection District was called to order by President Dan Fein at 6:06PM. Roll Call of Directors: Dan Fein, Tim Cahn, Sara Paul, Rhian Miller, and Kari Morrissey.
2. **APPROVAL OF AGENDA** – Motion to approve agenda as presented by Sara Paul and seconded by Rhian Miller.
3. **PUBLIC COMMENT ON ITEMS NOT AGENDIZED** – None.
4. **APPROVAL OF MINUTES**
 - a. February 17, 2025, Regular Meeting – Motion to approve by Tim Cahn and seconded by Sara Paul.
5. **CORRESPONDENCE** – None.
6. **OLD BUSINESS**
 - a. Consolidation Ad Hoc Committee Report – LAFCO approved the consolidation which begins protest period. President Fein would like to hold some informational meetings; the first one is 4/8 at the Monte Rio Community Center. There will be another one at Northwood, but the date has not been set. President Fein will email out to confirm the date.
7. **NEW BUSINESS** – None.
8. **TREASURERS REPORT**
 - a. Reviewed and discussed financials.
9. **CHIEF'S REPORT** – Chief Baxman
 - a. 231 calls to date in 2025.
 - b. As of 4/6, we will permanently hire the contract firefighters.
10. **PRESIDENT'S REPORT**
 - a. Nothing to report.
11. **DIRECTOR'S REPORT**
 - a. Nothing to report.



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12. SECRETARY/CLERK REPORT

- a. Nothing to report.

13. COUNSEL REPORT

- a. Nothing to report.

- 14. ADJOURNMENT** – The Board adjourned at 6:30PM. The next meeting will be held on Monday, April 21, 2025 .

Minutes respectfully submitted by:

Tiffanie Herring

Calls for the Month of March 2025

Call Type	# of Calls
Medical	35
MVA	3
Structure Fire	4
Vegetation Fire	0
Rescue	1
Hazardous Condition	19
Public Assist	11
Commercial FA	3
Residential FA	1
Vehicle Fire	1
Fire/Smoke Investigation	2
Strike Team	0
CO Alarm	2
Medical Alarm	0
Redcom Mess Up	0
	82

District Assisted

Graton Fire	0
Gold Ridge Fire District	0
County Station 9 - Guerneville	9
County Station 10 - Bodega Bay	2
Cazadero	5
Gold Ridge Station 55	3
Occidental	0
County Station 7 - Forestville	1
Fort Ross	0
Timber Cove	0
Santa Rosa FD	0
Cal FIRE	0
North Sonoma Coast	0
Petaluma FD	0
	20

**Monte Rio Fire Protection District
Bank Accounts Register
As of March 31, 2025**

04/15/25

Accrual Basis

Date	Num	Name	Memo	Split	Debit	Credit	Balance
200 · Summit State Bank *0784							
03/03/2025	11387	Burton's Fire, Inc	100-2480	20000 · Accounts ...		318.66	232,120.20
03/03/2025	11388	Ferrellgas - Sta 1-345	50106345	20000 · Accounts ...		903.24	231,801.54
03/03/2025	11389	Ferrellgas - Sta 2-383	50106383	20000 · Accounts ...		832.80	230,898.30
03/03/2025	11390	JRs Auto Care Center	25151	20000 · Accounts ...		129.28	230,065.50
03/03/2025	11391	PG&E - Sta 1-632-2	3059738632-2	20000 · Accounts ...		739.65	229,936.22
03/03/2025	11392	REDCOM	REDCOM Dispatch Agreement	20000 · Accounts ...		2,270.02	229,196.57
03/03/2025			Funds Transfer	205 · Summit Stat...	13,060.76		226,926.55
03/04/2025	11393	Law Offices of William D...	Funds Transfer	20000 · Accounts ...		1,000.00	239,987.31
03/04/2025			Funds Transfer	205 · Summit Stat...	730.03		239,717.34
03/05/2025			Funds Transfer	205 · Summit Stat...	47.10		239,764.44
03/07/2025			Funds Transfer	205 · Summit Stat...	2,176.49		241,940.93
03/10/2025		Innovative Business Sol...	03/10/2025 Payroll	6540 · Payroll Ser...		290.95	241,649.98
03/10/2025		Innovative Business Sol...	03/10/2025 DD	5913 · Stipend		1,227.75	240,422.23
03/10/2025		Innovative Business Sol...	03/10/2025 PR Taxes	-SPLIT-		523.77	239,898.46
03/10/2025	11394	Berry's Sawmill, Inc	MRFIRE	20000 · Accounts ...		110.52	239,787.94
03/10/2025			Deposit	1070 · Measure H...	381,309.49		621,097.43
03/10/2025	11395	AT&T - Station 1	707 865 2067 360-8	20000 · Accounts ...		47.28	621,050.15
03/10/2025	11396	Leavitt Communications	MONRI95462	20000 · Accounts ...		4,864.32	616,185.83
03/10/2025	11397	Rosatti Consulting	Invoice # 1.2025	20000 · Accounts ...		6,500.00	609,685.83
03/10/2025	11398	Samba Safety	14612	20000 · Accounts ...		114.30	609,571.53
03/10/2025	11399	C and J Tireworks	VOID: Fires	20000 · Accounts ...		11,586.13	609,571.53
03/10/2025	11400	FRMS - Health	03/01/2025 to 03/31/2025 / ...	20000 · Accounts ...		454.49	597,985.40
03/10/2025	11401	Garton Tractor, Inc.		20000 · Accounts ...		381,170.26	597,530.91
03/11/2025			Funds Transfer	205 · Summit Stat...	33,097.50		216,360.65
03/11/2025			Funds Transfer	205 · Summit Stat...			249,458.15
03/11/2025			Wire Fec	6634 · Bank Servi...		25.00	249,433.15
03/11/2025		GelFire Systems	Trainingh	7120 · Training-In...		32,972.50	216,460.65
03/13/2025			Funds Transfer	205 · Summit Stat...	60,352.14		276,812.79
03/13/2025		Leavitt Communications	MONRI95462	6040 · Communic...		24,354.41	252,458.38
03/14/2025			03/14/2025 Payroll	6634 · Bank Servi...		25.00	252,433.38
03/14/2025		CalPERS 457	03/14/2025 Payroll	5945 · CalPERS 4...		100.00	252,333.38
03/14/2025		Innovative Business Sol...	03/14/2025 DD	6540 · Payroll Ser...		104.15	252,229.23
03/14/2025		Innovative Business Sol...	03/14/2025 DD	-SPLIT-		23,229.99	228,999.24
03/14/2025		Innovative Business Sol...	03/14/2025 PR Taxes	-SPLIT-		10,489.61	218,509.63
03/17/2025	11402	Corporate Payment Syst...	4866 9145 5552 5465	0500 · Cal Card		25,243.05	193,266.58
03/17/2025	11403	Burton's Fire, Inc	100-2480	20000 · Accounts ...		305.53	192,961.05
03/17/2025			Funds Transfer	205 · Summit Stat...	1,010.50		193,971.55
03/17/2025		Verizon	971310118-00001	7320 · Utilities		456.40	193,515.15
03/17/2025		C and J Tireworks	QuickBooks generated zero am...	20000 · Accounts ...			193,515.15
03/19/2025			Funds Transfer	205 · Summit Stat...	152.71		193,667.86
03/24/2025	11404	True Value	725-561	20000 · Accounts ...		875.08	192,792.78
03/24/2025	11405	AT&T - Station 1	707 865 2067 360-8	20000 · Accounts ...		30.76	192,762.02
03/24/2025	11406	L N Curtis & Sons	Cust. # C1615	20000 · Accounts ...		471.30	192,290.72
03/24/2025	11407	Northgate Company, Inc.		20000 · Accounts ...		1,500.00	190,790.72
03/24/2025	11408	PG&E - Jenner 316-8	0684318316-8	20000 · Accounts ...		5.45	190,785.27

**Monte Rio Fire Protection District
Bank Accounts Register
As of March 31, 2025**

04/15/25

Accrual Basis

Date	Num	Name	Memo	Split	Debit	Credit	Balance
03/24/2025	11409	PG&E - Sta 2-062-1	3309316062-1	20000 · Accounts ...		124.82	190,660.45
03/24/2025	11410	Sweetwater Springs Wat...	35002300	20000 · Accounts ...		235.06	190,425.39
03/24/2025	11411	WEX BANK		20000 · Accounts ...		2,438.81	187,986.58
03/24/2025			Deposit	4040 · Misc. Income	563.52		188,550.10
03/25/2025	11412	Brandon Bucheister	Reimbursement	-SPLIT-		556.82	187,993.28
03/25/2025	11413	L N Curtis & Sons	Cust. # C1615	20000 · Accounts ...		6,867.00	181,126.28
03/25/2025	11414	PG&E - Sta 1-632-2	3059738632-2	20000 · Accounts ...		679.36	180,446.92
03/25/2025			Deposit	2500 · Intergovern...	60,237.42		240,684.34
03/25/2025			Funds Transfer	205 · Summit Stat...		60,800.94	179,883.40
03/26/2025	11415	Monte Rio Rec & Park D...	Septic Pump at Skate Park	20000 · Accounts ...		535.00	179,348.40
03/27/2025			Funds Transfer	205 · Summit Stat...	34,880.98		214,229.38
03/28/2025		CalPERS 457	03/28/2025 Payroll	5945 · CalPERS 4...		100.00	214,129.38
03/28/2025		Innovative Business Sol...	03/28/2025 Payroll	6540 · Payroll Ser...		104.15	214,025.23
03/28/2025		Innovative Business Sol...	03/28/2025 DD	-SPLIT-		24,168.11	189,857.12
03/28/2025		Innovative Business Sol...	03/28/2025 PR Taxes	-SPLIT-		10,608.72	179,248.40
03/28/2025			Funds Transfer	205 · Summit Stat...	4,024.48		183,272.88
03/31/2025	11416	FRMS - Health	04/01/2025 to 04/30/2025 / ...	20000 · Accounts ...		9,581.15	173,691.73
03/31/2025	11417	JRs Auto Care Center	25151	20000 · Accounts ...		106.59	173,585.14
03/31/2025	11418	Leavitt Communications	MONRI95462	20000 · Accounts ...		4,691.66	168,893.48
03/31/2025	11419	Noel's Automotive		20000 · Accounts ...		525.68	168,367.80
03/31/2025			Deposit	205 · Summit Stat...	32,997.12		201,364.92
03/31/2025		Rosatti Consulting		6500 · Professiona...		4,905.89	196,459.03
03/31/2025				6634 · Bank Servi...	25.00		196,434.03
03/31/2025				6634 · Bank Servi...	40.00		196,394.03
Total 200 · Summit State Bank *0784					624,640.24	660,366.41	196,394.03
205 · Summit State Bank ICS							
03/03/2025			Funds Transfer	200 · Summit Stat...		13,060.76	1,696,286.34
03/04/2025			Funds Transfer	200 · Summit Stat...		730.03	1,683,225.58
03/05/2025			Funds Transfer	200 · Summit Stat...		47.10	1,682,495.55
03/07/2025			Funds Transfer	200 · Summit Stat...		2,176.49	1,682,448.45
03/10/2025			Funds Transfer	200 · Summit Stat...	381,170.26		1,680,271.96
03/11/2025			Funds Transfer	200 · Summit Stat...		33,097.50	2,061,442.22
03/13/2025			Funds Transfer	200 · Summit Stat...		2,028,344.72	2,028,344.72
03/17/2025			Funds Transfer	200 · Summit Stat...		60,352.14	1,967,992.58
03/19/2025			Funds Transfer	200 · Summit Stat...		1,010.50	1,966,982.08
03/25/2025			Funds Transfer	200 · Summit Stat...		152.71	1,966,829.37
03/27/2025			Funds Transfer	200 · Summit Stat...	60,800.94		2,027,630.31
03/28/2025			Funds Transfer	200 · Summit Stat...		34,880.98	1,992,749.33
03/28/2025			Funds Transfer	200 · Summit Stat...		4,024.48	1,988,724.85
03/31/2025			Deposit	200 · Summit Stat...		32,997.12	1,955,727.73
Total 205 · Summit State Bank ICS					441,971.20	182,529.81	1,955,727.73
TOTAL					1,066,611.44	842,896.22	2,152,121.76

Monte Rio Fire Protection District
Profit & Loss Budget vs. Actual
 July 1, 2024 through April 15, 2025

	TOTAL				
	Mar 25	Jul 1, '24 - Apr 15, 25	Budget	\$ Over Budget	% of Budget
Income					
10 · Tax Revenue					
1000 · Property - CY Secured	0.00	364,463.61	625,000.00	-260,536.39	58.31%
1001 · Direct Charges - CY	0.00	259,655.01	530,000.00	-270,344.99	48.99%
1008 · RDA Increment	0.00	-169,010.21	-300,000.00	130,989.79	56.34%
1011 · SB2557 Prop Tax Admin	0.00	0.00	-4,000.00	4,000.00	0.0%
1014 · RDA Pass Through	0.00	62,997.77	110,000.00	-47,002.23	57.27%
1017 · Residual - RPTTF	0.00	108,962.77	210,000.00	-101,037.23	51.89%
1020 · Supplemental Prop Taxes - CY	0.00	5,868.36	15,000.00	-9,131.64	39.12%
1040 · Property - CY Unsecured	0.00	19,486.56	19,000.00	486.56	102.56%
1070 · Measure H Sales Tax	381,309.49	381,309.49	750,000.00	-368,690.51	50.84%
Total 10 · Tax Revenue	381,309.49	1,033,733.36	1,955,000.00	-921,266.64	52.88%
20 · Intergovernmental Revenues					
2440 · State HOPTR	0.00	415.81	2,800.00	-2,384.19	14.85%
2470 · Timber Yield Tax	0.00	47.85	0.00	47.85	100.0%
2490 · State - Other In-lieu tax	0.00	11.47	0.00	11.47	100.0%
2500 · Intergovernmental Rev. - State	60,237.42	362,205.65	0.00	362,205.65	100.0%
Total 20 · Intergovernmental Revenues	60,237.42	362,680.78	2,800.00	359,880.78	12,952.89%
3500 · Apparatus Fund Transfer	0.00	0.00	250,000.00	-250,000.00	0.0%
40 · Miscellaneous Revenues					
4040 · Misc. Income	563.52	37,608.97	0.00	37,608.97	100.0%
4105 · Interest Income	0.00	21,708.00	0.00	21,708.00	100.0%
Total 40 · Miscellaneous Revenues	563.52	59,316.97	0.00	59,316.97	100.0%
Total Income	442,110.43	1,455,731.11	2,207,800.00	-752,068.89	65.94%
Gross Profit	442,110.43	1,455,731.11	2,207,800.00	-752,068.89	65.94%
Expense					
50 · Payroll Expenses					
5910 · Permanent Positions	44,022.78	434,265.18	465,000.00	-30,734.82	93.39%
5911 · Volunteer Pay	0.00	1,275.00	10,000.00	-8,725.00	12.75%
5913 · Stipend	1,546.28	91,335.90	225,000.00	-133,664.10	40.59%
5914 · Strike Team	0.00	204,343.38	1.00	204,342.38	20,434,338.0%
5915 · Contract Firefighter	17,969.25	191,558.64	110,000.00	81,558.64	174.14%
5922 · FICA-Retirement	4,062.69	57,414.87	43,000.00	14,414.87	133.52%
5924 · Medicare	950.14	13,427.70	12,000.00	1,427.70	111.9%
5930 · Health Insurance	11,586.13	67,972.51	60,000.00	7,972.51	113.29%
5935 · Unemployment	44.21	2,229.03	5,000.00	-2,770.97	44.58%
5940 · Workers' Compensation	0.00	55,300.00	60,000.00	-4,700.00	92.17%
5945 · CalPERS 457Plan	200.00	2,075.00	0.00	2,075.00	100.0%
5950 · FLSA	1,230.60	7,872.26	0.00	7,872.26	100.0%
Total 50 · Payroll Expenses	81,612.08	1,129,069.47	990,001.00	139,068.47	114.05%
60 · Services/Supplies					
6021 · Clothing/Personal	0.00	182.68	5,000.00	-4,817.32	3.65%
6022 · Safety Clothing - PPE	7,204.90	54,271.11	40,000.00	14,271.11	135.68%
6040 · Communications	29,231.31	37,912.11	20,000.00	17,912.11	189.56%
6060 · Food	0.00	6,044.15	7,500.00	-1,455.85	80.59%
6080 · Household Expense	4,073.66	11,007.65	7,500.00	3,507.65	146.77%
6100 · Insurance	0.00	32,162.27	30,000.00	2,162.27	107.21%
6140 · Maint - Equipment	3,083.53	50,214.05	65,000.00	-14,785.95	77.25%
6150 · Apparatus Replacement	0.00	507,361.00	500,000.00	7,361.00	101.47%
6180 · Maint. - Building	1,781.30	51,028.82	75,000.00	-23,971.18	68.04%

Monte Rio Fire Protection District
Profit & Loss Budget vs. Actual
July 1, 2024 through April 15, 2025

	TOTAL				
	Mar 25	Jul 1, '24 - Apr 15, 25	Budget	\$ Over Budget	% of Budget
6261 · Medical Supplies	0.00	3,676.72	10,000.00	-6,323.28	36.77%
6280 · Membership/Subscriptions	215.00	11,241.07	10,000.00	1,241.07	112.41%
6400 · Office Expense	36.00	3,284.76	6,000.00	-2,715.24	54.75%
6410 · Postage	0.00	800.40	600.00	200.40	133.4%
6462 · Small Tools/Minor Equipment	75.18	24,707.23	15,000.00	9,707.23	164.72%
6500 · Professional Services	11,513.99	22,834.54	40,000.00	-17,165.46	57.09%
6510 · Administrative Services	6,250.00	36,510.00	50,000.00	-13,490.00	73.02%
6526 · Dispatch Services	0.00	30,181.92	15,000.00	15,181.92	201.21%
6540 · Payroll Services	499.25	5,400.45	8,000.00	-2,599.55	67.51%
6587 · LAFCO	0.00	3,657.00	15,000.00	-11,343.00	24.38%
6610 · Legal Services	1,000.00	15,578.00	25,000.00	-9,422.00	62.31%
6630 · Audit/Accounting	0.00	8,925.00	10,000.00	-1,075.00	89.25%
6634 · Bank Service Charges	172.14	557.14	100.00	457.14	557.14%
6800 · Public/Legal Notices	0.00	0.00	1,000.00	-1,000.00	0.0%
7053 · Vehicle Registration	0.00	2,077.00	1,000.00	1,077.00	207.7%
7060 · Board Expense	0.00	0.00	2,500.00	-2,500.00	0.0%
7120 · Training-In-Service	33,747.50	40,623.50	20,000.00	20,623.50	203.12%
7201 · Gas/Oil	2,510.81	32,105.87	50,000.00	-17,894.13	64.21%
7300 · Transportation/Travel	131.82	16,304.97	10,000.00	6,304.97	163.05%
7320 · Utilities	3,775.15	29,515.61	40,000.00	-10,484.39	73.79%
7330 · Maint - Creekside JPA	0.00	0.00	2,500.00	-2,500.00	0.0%
Total 60 · Services/Supplies	105,301.54	1,038,165.02	1,081,700.00	-43,534.98	95.98%
85 · Capital Assets					
8560 · Fixed Assets - Equipment	0.00	89,665.00	0.00	89,665.00	100.0%
Total 85 · Capital Assets	0.00	89,665.00	0.00	89,665.00	100.0%
90 · Appropriations	0.00	0.00	136,099.00	-136,099.00	0.0%
Total Expense	186,913.62	2,256,899.49	2,207,800.00	49,099.49	102.22%
Net Income	255,196.81	-801,168.38	0.00	-801,168.38	100.0%

Monte Rio Fire Protection District

Balance Sheet

As of April 15, 2025

04/15/25

Accrual Basis

	Apr 15, 25
ASSETS	
Current Assets	
Checking/Savings	
200 · Summit State Bank *0784	133,226.14
205 · Summit State Bank ICS	1,955,727.73
Total Checking/Savings	2,088,953.87
Accounts Receivable	
11050 · Due from Other Government	116,685.82
Total Accounts Receivable	116,685.82
Total Current Assets	2,205,639.69
Fixed Assets	
14000 · Land	41,480.00
15000 · Equipment	67,995.32
16000 · Buildings & Improvements	1,804.18
17000 · Accumulated Depreciation	-1,253,540.00
18600 · WIP Fire Station	143,615.00
Total Fixed Assets	-998,645.50
TOTAL ASSETS	1,206,994.19
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
20000 · Accounts Payable	-6,250.00
Total Accounts Payable	-6,250.00
Credit Cards	
0500 · Cal Card	1,580.91
Total Credit Cards	1,580.91
Other Current Liabilities	
24000 · Payroll Liabilities	15,806.88
25000 · Low Value Parcel Tax Refunds	-564.41
Total Other Current Liabilities	15,242.47
Total Current Liabilities	10,573.38
Total Liabilities	10,573.38
Equity	
30000 · Opening Balance Equity	1,325,401.90
35200 · Unrestricted Net Assets	-1,827,812.71
35400 · Reserve Funds	
35500 · Capital Outlay Reserve	2,000,000.00
35600 · Operating Reserve Fund	500,000.00
Total 35400 · Reserve Funds	2,500,000.00
Net Income	-801,168.38
Total Equity	1,196,420.81
TOTAL LIABILITIES & EQUITY	1,206,994.19